



SaratogaRIM

2021 Quarterly Report

October 10, 2021

Q3



Breaking it Down

Market Statistics					Source: FactSet (Sept. 30), Federal Reserve, * Spot prices (Sept. 30)		
Stocks		Yields (%)			Commodities		
DJIA	33,843.92	Fed Funds	0.25	US Tr. 3-Y	0.52	Baltic Dry Index	5,167
P/E ratio	19.31	Disc. Rate	0.25	US Tr. 5-Y	0.99	Gold (\$/oz)	1,755
S&P 500	4,307.54	Libor 1-Mo	0.08	US Tr. 10-Y	1.53	Silver (\$/oz)	21.53
P/E ratio	23.89	US Tr. 1-Y	0.08	US Tr. 30-Y	2.09	Crude (\$/bbl)* (NYM Light Sweet Crude)	75.03



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Letter to Investors | By Kevin Tanner

For those who don't know, in a seemingly prior life I had a hobby. I was a high school football coach for 23 years. Specifically, I was the defensive coordinator at my alma mater, Saratoga High School, in our small town nestled up against the Santa Cruz Mountains at the edge of Silicon Valley. Back in the day, our coaching staff used to watch a lot of game film; we analyzed every aspect of our competition along with our own team's performance. For years, after each Friday night game, we'd convene in the confines of SaratogaRIM's old conference room with pizza and a range of beverages (the specifics largely dependent on whether we'd won or lost, and by how much) to take our first look at the game we'd just coached.

These sessions routinely ran into the early hours of Saturday morning. By the time we met with our team at 10:00 AM, we had the film broken down, diced, sliced, and all set to highlight teaching opportunities to illustrate both what we'd done right and where we'd made mistakes. Perhaps most importantly, we'd also use film sessions to reinforce our team's understanding of our offensive and defensive philosophies; it was just as critical for our team to understand why we did things the way we did as a team as it was for them to understand their own personal responsibilities and adjustments.

I still find it useful to regularly review performance for precisely the same purpose. Given the extreme times we're living through, this seems a moment ripe with teaching opportunities and a good time to undertake a performance review.

What follows is a breakdown of the charts – the equivalent of game film – that together look back to just before the onset of the pandemic. I've diced and sliced them to contrast, broadly, high-quality investment approaches versus lower quality ones. We'll

also use them to illustrate how SaratogaRIM's investment process/execution played out in real time and how avoiding large losses maximizes the benefits of compounding. Once again, I hope to reinforce your understanding of our investment philosophy and why we do things the way we do.

The Eye in the Sky Don't Lie

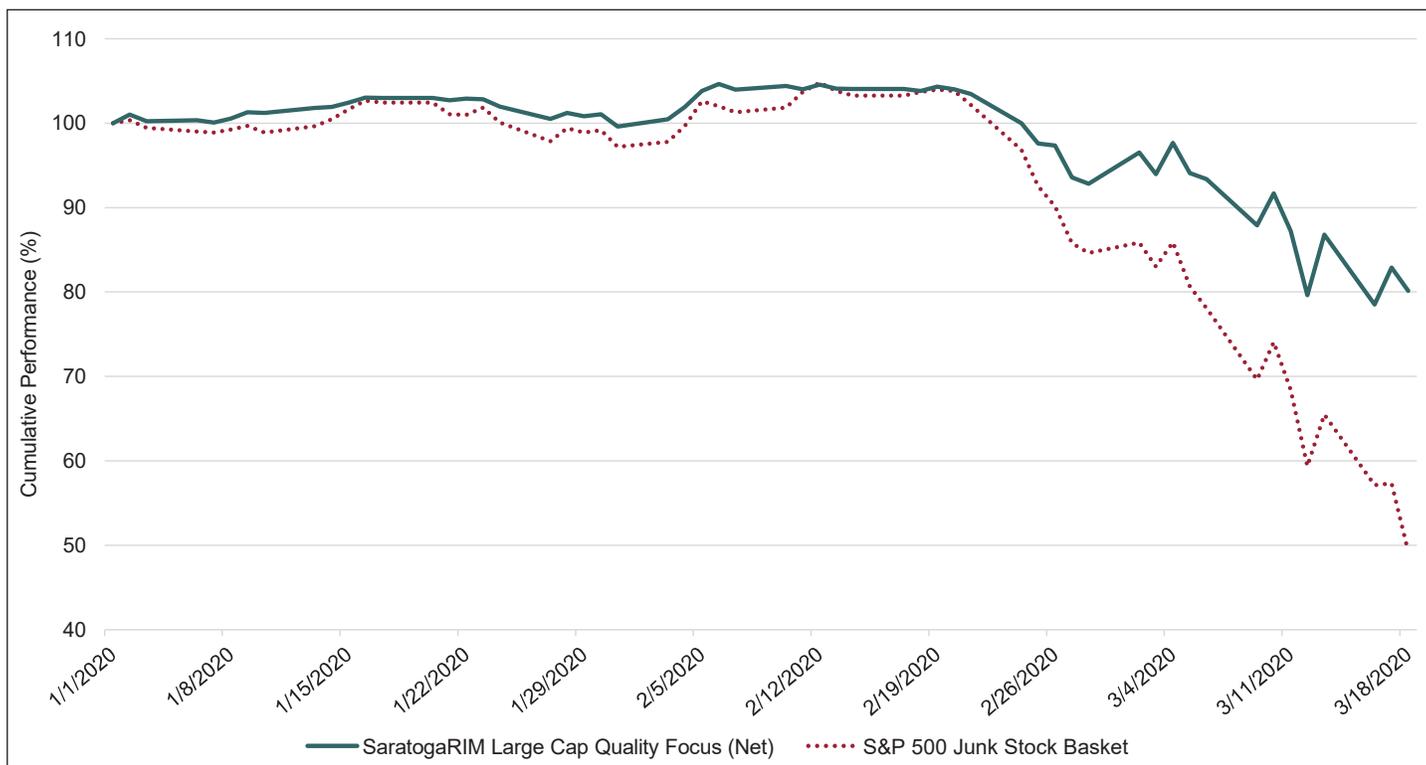
I've structured this review by breaking down a big chart that runs from January 1st of 2020 through August 31st of 2021 into five distinct timeframes. Let's call them *The Corona Crash*, *The Bounce*, *Fear of the Unknown*, *Pfizer Monday/Party like it's 1999*, and finally, *Damn the Torpedoes*. In addition to examining how high-quality stocks performed relative to low-quality stocks, this exercise also serves to refresh memories regarding the context and defining market narratives for each period. After walking through each timeframe, I'll pull things together and, to borrow an investment cliché, separate signal from the noise. In total, the exercise should help crystalize things we deem important.

To get an apples-to-apples comparison between two fully invested stock portfolios, for this exercise I'm using SaratogaRIM's Large Cap Quality Focus Composite – Focus, for short – the oldest fully-invested iteration of our strategy. We believe it to be an excellent proxy for “high-quality” stocks in general. For contrast, we're using an “index” provided to us by David Rosenberg (of Rosenberg Research) composed of a basket of S&P 500 constituents with debt ratings below investment grade – a Large Cap Junk Stock Index, in other words – to represent “low-quality” stocks. We'll refer to this throughout the text as the “Junk Index.”

So grab a slice and a beverage. Let's roll the tape.

The Corona Crash | January through March 2020

Fig. 1: SaratogaRIM Large Cap Quality Focus (Net) vs. S&P 500 Junk Stock Basket Cumulative Performance from 1/1/20-3/18/20

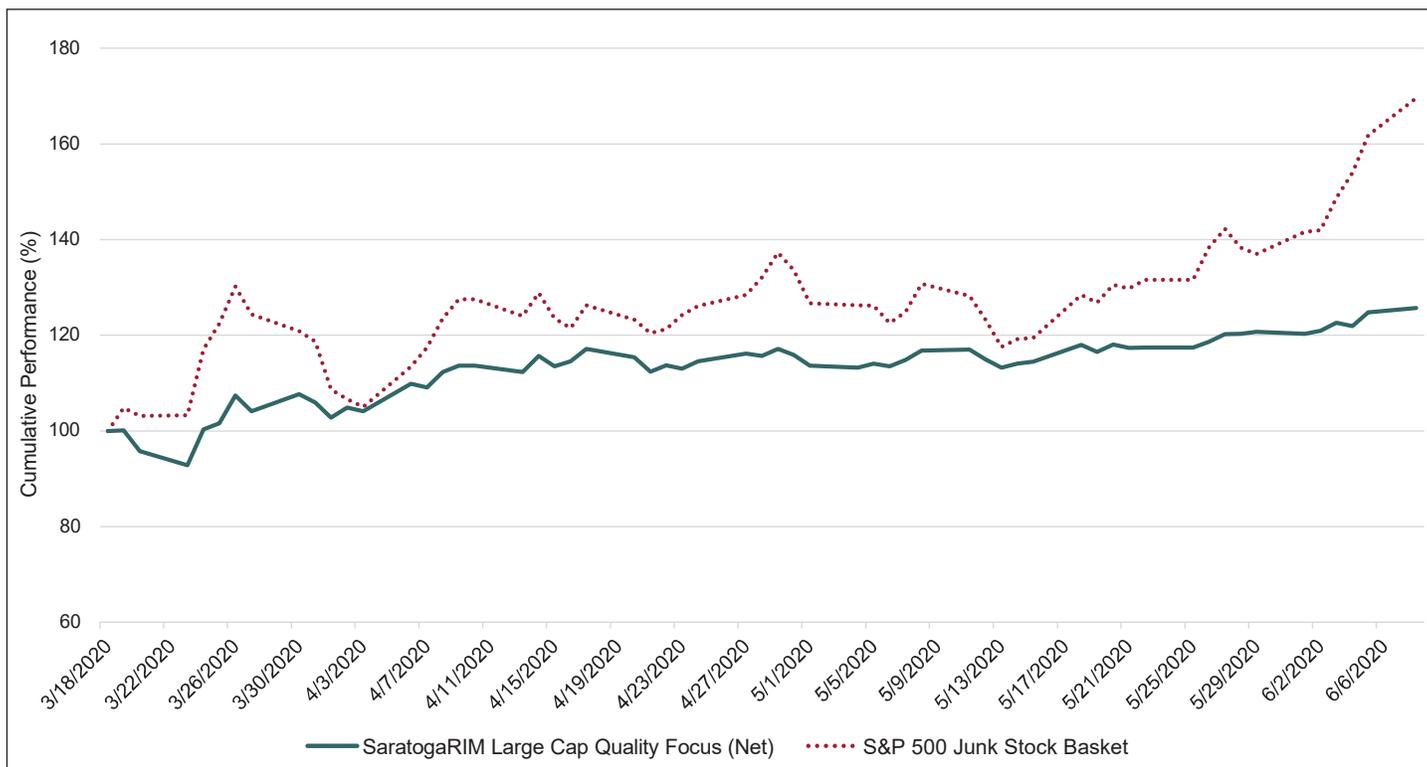


Source: Rosenberg Research, SaratogaRIM. See full disclosures at the end of this report.

Narrative: On January 9, 2020, the World Health Organization (WHO) confirmed the appearance of a novel coronavirus in Wuhan, China. By February 2020, Beijing was reporting nearly 7,000 new COVID-19 cases per day nationwide; China's government quickly shuttered large portions of its economy. The U.S. confirmed its first case on January 21st; the WHO declared a global public health emergency ten days later. As the virus spread across the U.S. and other countries, officials closed borders and sent their populations into lockdown, forcing countless businesses to shut and halting consumer mobility. In a matter of days it seemed the only things people would spend money on was food, water, and toilet paper. Discretionary purchases by consumers (vacations, automobiles, restaurants, and clothes, etc.) and capital expenditures by businesses (new construction projects, office furniture, and other equipment) were wiped off the table for the foreseeable fu-

ture. Naturally, the stock market plunged in response to grave financial projections and spiking risk premiums. As had often been the case historically, early-phase panics pushed correlations towards one – meaning the price of everything fell (as investors tossed out the baby, the bathwater, and the bathtub itself). Eventually, a degree of stability returned as investors began to differentiate between high- and low-quality companies. Those with competitive advantages, solid balance sheets, and healthy financial profiles declined significantly less during this timeframe in aggregate than did riskier assets with opposite attributes that placed them at existential risk. As can be seen in Figure 1 above, Focus *only* fell roughly 20% compared to the 50% hit taken by the Junk Index.

Fig. 2: SaratogaRIM Large Cap Quality Focus (Net) vs. S&P 500 Junk Stock Basket Cumulative Performance from 3/18/20-6/8/20

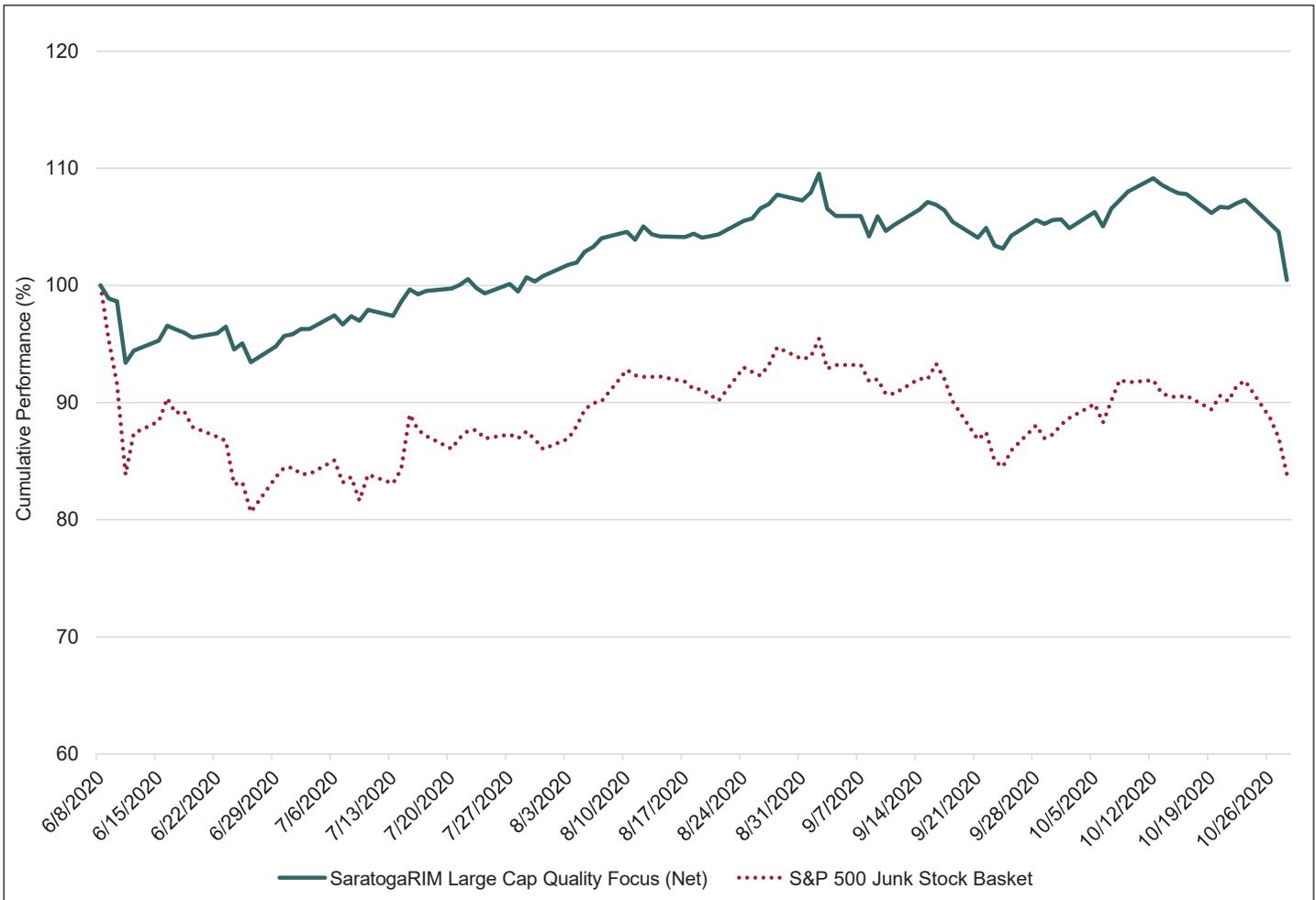


Source: Rosenberg Research, SaratogaRIM. See full disclosures at the end of this report.

Narrative: As COVID wreaked havoc, governments across the globe injected massive amounts of monetary and fiscal stimulus to bolster the economy and markets, which bounced hard off the lows. Two monetary examples stand out. First, on March 16, 2020, the Federal Reserve reduced its Federal Funds Rate to 0.00-0.25% from 1.00-1.25%. Second, on April 9, 2020, the Fed unveiled plans to inject massive support into the U.S. economy, which included expansion of its *already huge* Quantitative Easing program (through which it buys Treasuries and Mortgage-backed Securities) and to include for the first time ever U.S. corporate bonds and bond ETFs – even those rated as junk. These actions compressed credit spreads and supercharged the so-called Junk Index, encouraging the notion of a Fed backstop. On the fiscal side, then-President Trump signed the \$2 trillion CARES Act into law on March 27, 2020. It included direct payments of

\$1,200 per adult for households making up to \$75,000 per year, expanded unemployment benefits by \$600 per week, funneled \$150 billion to state and local governments, created a \$367 billion loan and grant program for small businesses, gave over \$130 billion to hospitals and healthcare facilities, allocated \$500 billion for loans to corporations, issued cash grants worth \$25 billion for airlines, and introduced a moratorium on foreclosures for all federally-backed home mortgages. With the Fed and the Treasury out in front like a pair of 300-lb pulling guards, our government went on offense and, in Mr. Market’s bifurcated mind, sentiment swung from apocalypse to euphoria. Focus predictably rose less during this timeframe, but having gone down so much less previously, it ended the period essentially flat year-to-date, while even after its surge, the Junk Index remained 20% underwater.

Fig. 3: SaratogaRIM Large Cap Quality Focus (Net) vs. S&P 500 Junk Stock Basket Cumulative Performance from 6/8/20-10/28/20

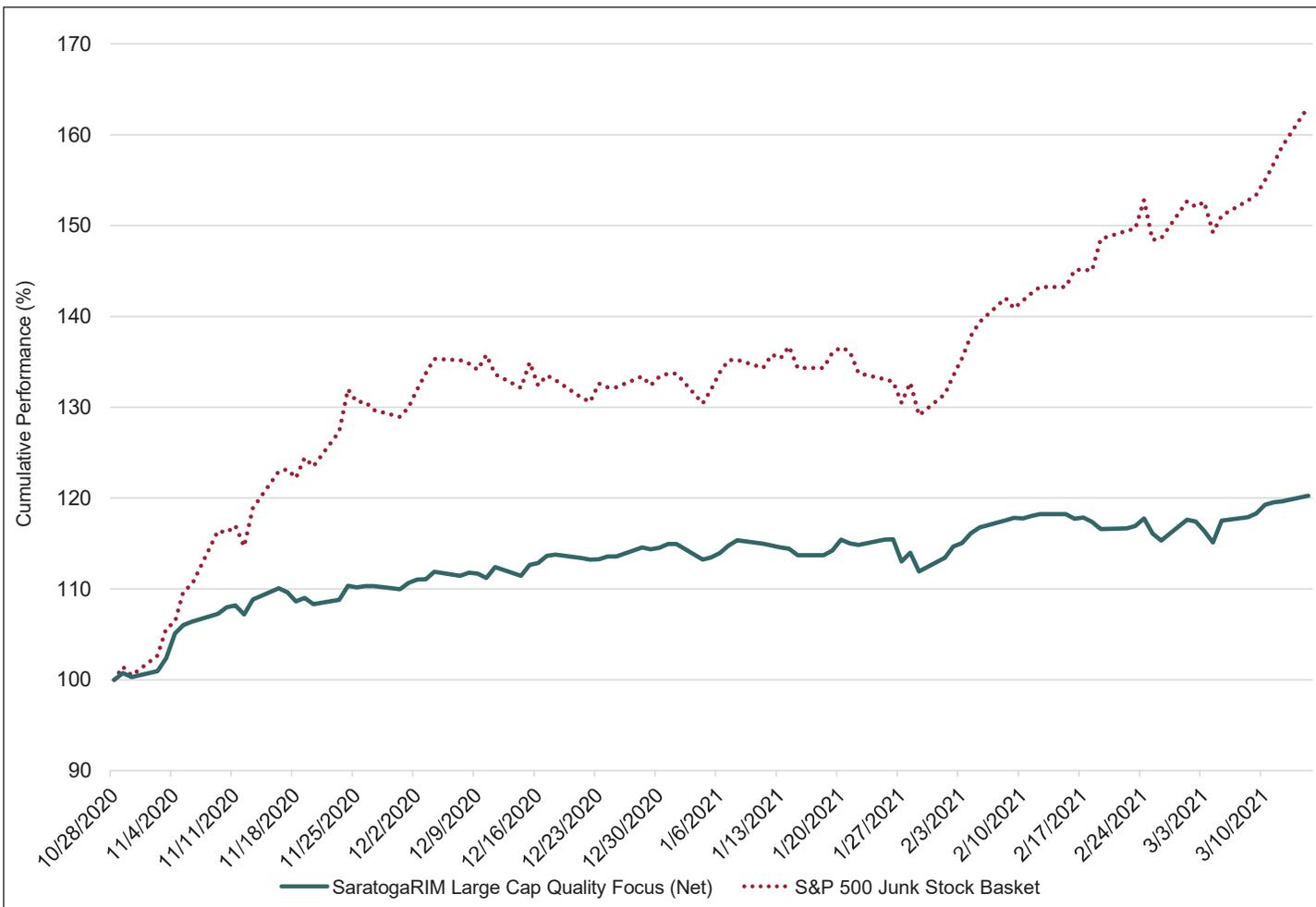


Source: Rosenberg Research, SaratogaRIM. See full disclosures at the end of this report.

Narrative: The market recovery slowed. Investors juggled conflicting dynamics, including the presidential election. On one hand, the incumbent (R) candidate was associated with: 1) low tax rates, which markets love; and 2) an aggressive posture on China and international trade generally, which markets fear. On the other, the challenger (D) promised: 1) massive additional fiscal stimulus, which the markets would welcome; and 2) higher rates of taxation and wealth transfer, which were less palatable. A second key dynamic during this period: the rise of the retail investor, as illustrated by the >150% y/y surge in active Robinhood users in 3Q20. This gamified platform was a natural outlet for gamblers deprived

of social activities, casinos, and sports betting during the pandemic. Add to that an army of stimulus check recipients who didn't need help paying for necessities like rent or food. In general, these traders flocked to risky assets – fringe cryptocurrencies like DogeCoin and ailing companies with diminishing value propositions, like GameStop, that nonetheless became meme stocks (a modern variant of the old pump-and-dump chicanery). Even so, and meme stocks aside, against the broader market slowdown, anything with exposure to secular tailwinds like digital transformation and work-, learn-, and play-from-home, tended to outperform the Junk Index during this timeframe.

Fig. 4: SaratogaRIM Large Cap Quality Focus (Net) vs. S&P 500 Junk Stock Basket Cumulative Performance from 10/28/20-3/15/21



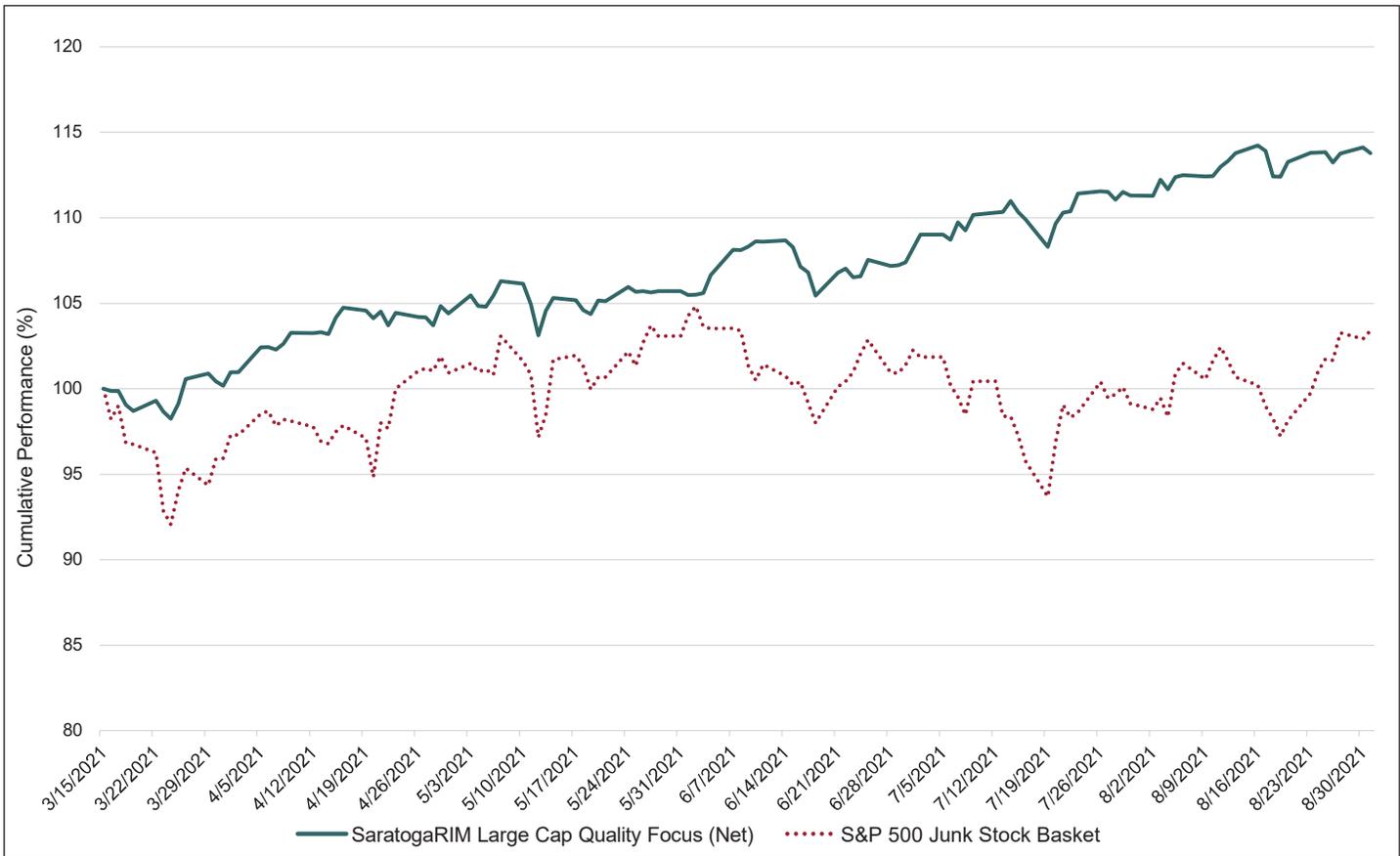
Source: Rosenberg Research, SaratogaRIM. See full disclosures at the end of this report.

Narrative: On November 9, 2020, partners Pfizer and BioNTech announced that their candidate vaccine against COVID-19 tested more than 90% effective, pushing markets higher and establishing the moniker “Pfizer Monday.” Rivals followed suit: Moderna reported 94% efficacy for its shots on November 30, 2020, and J&J announced 66% efficacy for its single-shot regimen on January 29, 2021. The FDA granted emergency use authorizations (EUs) for these shots on December 11, 2020, December 18, 2020 and February 27, 2021, respectively. “Operation Warp Speed” had delivered.

This breakthrough impacted the Junk Index most powerfully, as it represented the pro-

verbial “light at the end of the tunnel” for troubled companies – especially those in travel and hospitality. With vaccines coming online, it seemed people would once again be able to dine inside restaurants, return to their office cubicles, and fly overseas for holidays or anywhere necessary for business. Life looked set to regain pre-pandemic normalcy, and fears of widespread economic failure subsided. The junkiest end of the stock spectrum loved every minute of this. Weaker businesses with shakier balance sheets surged. Focus continued forward at a strong double-digit pace over this timeframe even as it lagged from a relative performance perspective.

Fig. 5: SaratogaRIM Large Cap Quality Focus (Net) vs. S&P 500 Junk Stock Basket Cumulative Performance from 3/15/21-8/31/21

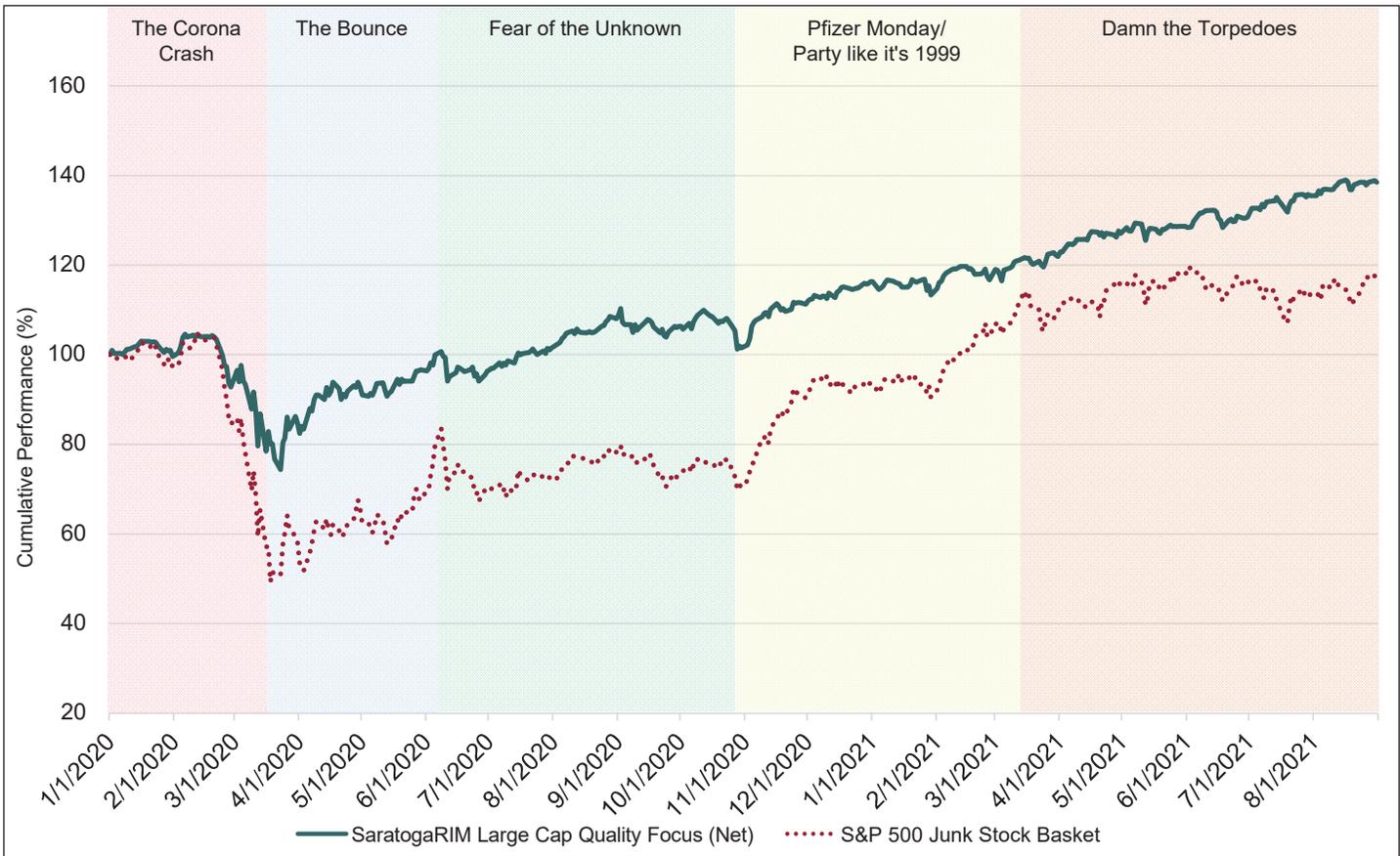


Source: Rosenberg Research, SaratogaRIM. See full disclosures at the end of this report.

Narrative: Two major concerns commanded headlines over this period. First, countries in Europe and Asia hit trouble with newer COVID strains, including one the WHO called the “Delta” variant. Infections in India accelerated; its daily case count topped 410,000 on May 6, 2021, up from the 10-15,000 daily average over the prior months. Second, market participants grew increasingly concerned about emerging inflation. These anxieties were driven by pandemic-related supply chain disruptions, catalyzed by monetary and fiscal stimulus deployed around the world. These two dynamics pushed segments of the market into conflict. Because the Delta variant suggested diminished vaccine efficacy, it also foreshadowed new quarantines. In this version of the future, growth would be scarce and investors would ascribe loftier valuations to

high-quality assets that had exhibited a propensity to not only survive but to thrive during the pandemic’s first wave. In contrast, because persistently higher inflation generally leads to higher interest rates, which translates to higher discount rates, it lowers the net-present value of all assets. (In its simplest form, estimating the present value of a security involves a stream of financial projections in the numerator and a discount rate in the denominator. Accordingly, a higher discount rate drives a lower present value, all else equal.) *However*, higher discount rates have a disproportionately negative impact on longer duration assets with lower current profitability expected to derive a larger percent of their value from the future. In this clash, quality companies outperformed junky ones.

Fig. 6: SaratogaRIM Large Cap Quality Focus (Net) vs. S&P 500 Junk Stock Basket Cumulative Performance from 1/1/20-8/31/21



Source: Rosenberg Research, SaratogaRIM. See full disclosures at the end of this report.

To summarize: *having gone down so much less than the overall market*, by July of 2020, Focus had completely recovered from the first quarter’s market meltdown catalyzed by the onset of a global pandemic and the hard stop it caused in the global economy. In comparison, the Junk Index didn’t return to even until roughly six months later in February 2021. In *Steady Eddie* fashion, quality stocks as represented by Focus then continued upward along with the market. Over the roughly four and a half months from Halloween 2020 (October 28th to be precise) through March 15th of 2021, Focus advanced almost 20% more and has continued upward from there. Since January 1st of 2020, just before the onset of the pandemic, through the end of August, Focus was up roughly 40% vs. the 20% rise for the Junk Index.

We have always argued that allowing your money to compound at the highest rate for the longest time period is the key to investment success. Furthermore, because the mathematics underlying the compounding process are disproportionately impacted by large losses (drawdowns in market speak), we’ve always advocated defensive investment approaches geared towards asymmetrical exposure to risk and reward so as to participate to a greater extent when markets are rising than when they’re falling. These strategies are, we believe, best suited to harness the power of compounding. The italicized *“having gone down so much less”* in the previous paragraph and Figure 6 above capture the defensive essence of our strategy.

There's Always a Narrative

In retrospect, my career as a professional investor, which began in 1986, features few stretches of time in which there wasn't *something* to be worried about: October 1987's market crash, 1989's leveraged buy-out and commercial real estate collapse followed by the Resolution Trust Corporation implosion, 1994's Mexican Peso "Tequila Crisis", 1996-99's dotcom melt-up/mania, 1997-98's Asian currency crisis accompanied by Russia's default and the collapse of Long Term Capital Management, 2000-02's dotcom collapse and implosions of Enron and WorldCom, only to be followed by the Sept. 11 terror attacks. Then we had a housing bubble and eventual bust in 2006, triggering the Great Financial Crisis of 2007 - 09.

To get wonky, the meta-narrative changed over the past decade or so. Our current zeitgeist has been one defined (intentionally or otherwise) by persistent fiscal and monetary intervention undertaken by every globally-significant government and central bank. The result? Since 2009, investors have experienced an unprecedented period of tranquility so out-of-whack with historical norms it can really only be called surreal.

Sure, United Europe plunged into existential crisis in 2011 as Greece and other southern European nations required massive bailouts. Yes, the weakest U.S. economic cycle in the record books unfolded alongside one of history's most powerful bull markets. Add to these new tariffs, trade wars, immigration constraints, and massive fiscal deficits. In late 2018, we even had a financial scare known as the Taper Tantrum after the Fed *finally* got around to trying to *begin* normalizing interest rates – and couldn't even take Fed funds up to 2.5% without causing a financial rout. The Fed was subsequently forced to reverse course by cutting rates three times and began to reflate its balance sheet.

That takes us to early 2020 and the outbreak of the COVID-19 pandemic, where our previous charts begin. The takeaway: there's always a narrative, and there's almost always something to worry about. As one of my old school *Saturday Night Live* favorites, Rosanne Rosanna Dana, frequently observed: "If it's not one thing, it's another."

As I write, it seems we've borrowed a whole lot of growth from the future and dragged what would have been future equity returns into the present. Looking forward, I suspect to see muted equity returns and more volatility. And yes, there will always be one thing or another to worry about; it's always just a matter of time before the onset of the next sort of crisis perpetually looming beyond the horizon. One constant, I believe, is that these unknowns – minor blows or full Black Swan gales – consistently and disproportionately impact the weakest and lowest quality companies by exposing the existential risks embedded in their financial structures and business models. Amidst the worst public health catastrophe our planet had faced in a century, these deficiencies have once again been highlighted in spades.

To put my old coaching hat back on: "Offense sells tickets. Defense wins Championships," coaching legend Paul "Bear" Bryant once said. Allow me to break that down.

In football, physical mismatches manifest on defense, not offense. Why? Because offensive coaches get to pick their points of attack and use play selection to minimize their team's physical weaknesses while simultaneously maximizing their strengths. Given the structural disadvantage that exists before every snap, the job of the defensive coordinator is to structure a defense so it bends a little but doesn't break. Don't give up the big plays; try to get off the field without giving up points as quick as you can

with the ultimate goal being to keep your offense on the field for as much of the game as possible. I was a great defensive coach when our offense was on the field. I didn't give up a completed pass, a first down or single yard, for that matter!

Investing mismatches also manifest on defense. High risk approaches are just that – risky, at every moment – but we only see the consequences of taking that risk during times of crisis. Warren Buffett captured the essence of this when he famously said, “Only when the tide goes out do you learn who’s been swimming naked.” Sure, some people have made piles of money when things have worked out just right or they’ve gotten lucky and exited risky positions before the bottom fell out. But as it pertains to

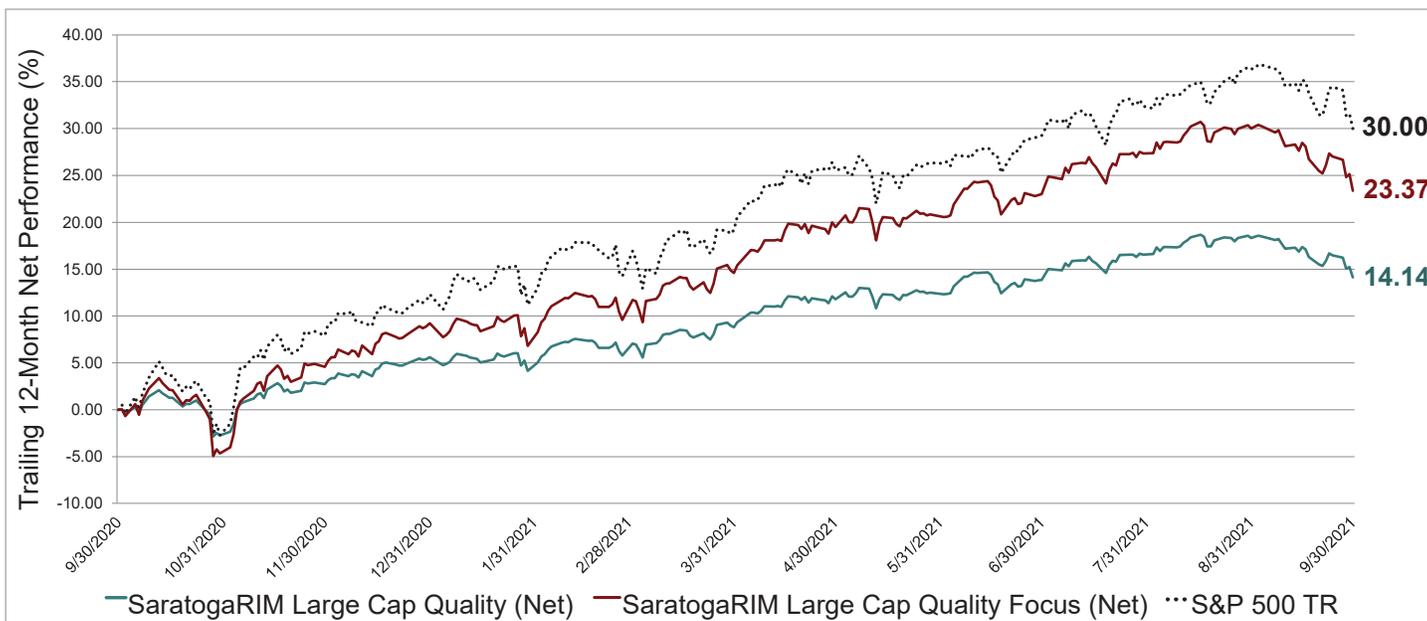
the compounding of wealth, it’s *radically more important* to minimize large losses than it is to pursue the maximization of gains. As I’ve said many times in the past, if you don’t lose fifty percent in the first place, you don’t need to make a hundred percent just to get back to even.

We believe that over time our approach has enabled us to harness the types of cyclically defensive attributes that have buttressed favorable asymmetry in our exposure to risk and reward. From our perspective, we’re simply unaware of any better way to harness the remarkable benefits that stem from the compounding of wealth over time.

Kevin Tanner
Chairman | CEO | Chief Investment Officer

Trailing 12-Month Investment Results

Fig. 7: SaratogaRIM Large Cap Quality & Focus vs. S&P 500 TR Trailing 12-Months (9/30/20 - 9/30/21)



Source: FactSet, SaratogaRIM. Past investment results are not a guarantee of future results. Data presented net-of-fees. See full disclosures at the end of this report. See GIPS Report: SaratogaRIM Large Cap Quality (pages 12-13) and GIPS Report: SaratogaRIM Large Cap Quality Focus (pages 14-15).

Over the 12 months that ended September 30th, net of fees, the SaratogaRIM Large Cap Quality and Large Cap Quality Focus composites gained 14.14% and 23.37% respectively. Over the same period, the S&P 500 Total Return Index rose 30%. Our results were consistent with what we would expect at this phase in the economic and market cycles. As with any discussion of investment results, the SEC requires that we remind you that past performance is no guarantee of future returns. Please see the following Composite GIPS Reports in addition to the full disclosures at the end of this report.



SaratogaRIM Large Cap Quality

Composite Statistics

Q3 2021

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SaratogaRIM Large Cap Quality (LCQ) - Snapshot

Composite Name	SaratogaRIM Large Cap Quality
Inception Date	2/29/2000
Firm Total Assets	\$ 2,817,246,000
Composite Assets	\$ 1,410,832,000
GIPS Compliance	Yes

Firm Overview: Saratoga Research & Investment Management, founded in 1995, is an SEC Registered Investment Advisor specializing in the construction and management of equity portfolios composed of high caliber businesses utilizing an investment process built on common sense investment principles for individual and institutional advisors.

Composite Overview: The SaratogaRIM Large Cap Quality Composite invests strictly in long-only equity positions, including ETFs. The minimum requirement to establish a new account is \$100,000. The minimum asset level is \$50,000. Inception date: February 29, 2000. Creation date for GIPS: August 30, 2010.

Investment Results

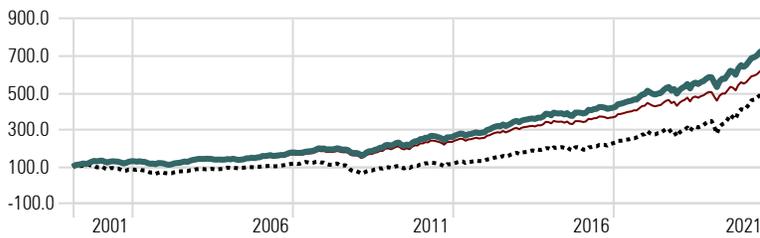
As of Date: 9/30/2021	1 Year	3 Years	5 Years	7 Years	10 Years	15 Years	20 Years	Since Inception
SaratogaRIM LCQ (Gross)	14.74	9.85	10.89	9.86	11.23	10.24	9.36	9.48
SaratogaRIM LCQ (Net)	14.13	9.27	10.30	9.27	10.63	9.54	8.59	8.68
S&P 500 TR USD	30.00	15.99	16.90	14.01	16.63	10.37	9.51	7.51

Investment Growth Relative to Benchmark*

Time Period: 3/1/2000 to 9/30/2021

Source Data: Total Return

■ SaratogaRIM LCQ (Gross) ■ SaratogaRIM LCQ (Net) ● S&P 500 TR USD

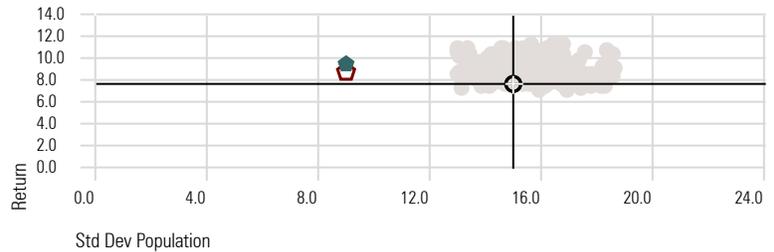


Standard Deviation vs. Annualized Rate of Return Relative to Benchmark & Peer Group*

Time Period: 3/1/2000 to 9/30/2021

Peer Group (5-95%): Large Cap SA Source Data: Total Return

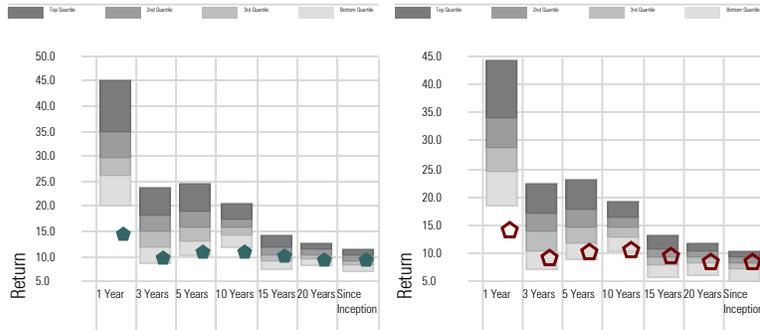
● SaratogaRIM LCQ (Gross) ● SaratogaRIM LCQ (Net) ● S&P 500 TR USD



Investment Results Relative to Peer Group* As of Date: 9/30/2021

Peer Group (5-95%): Large Cap SA Source Data: Gross Return

Peer Group (5-95%): Large Cap SA Source Data: Net Return



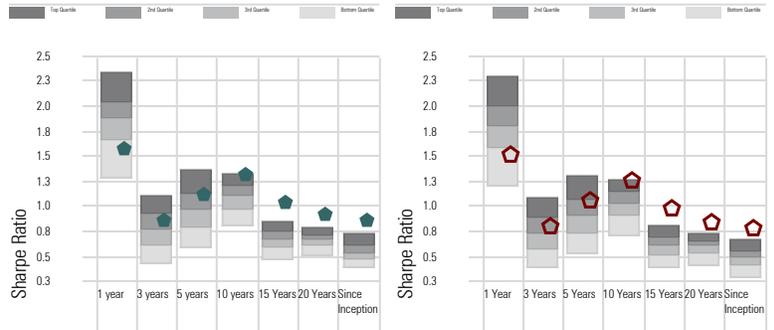
● SaratogaRIM LCQ (Gross)

● SaratogaRIM LCQ (Net)

Sharpe Ratio Relative to Peer Group* As of Date: 9/30/2021

Peer Group (5-95%): Large Cap SA Source Data: Gross Return

Peer Group (5-95%): Large Cap SA Source Data: Net Return



● SaratogaRIM LCQ (Gross)

● SaratogaRIM LCQ (Net)

Gross Net	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years	Since Inception							
SaratogaRIM LCQ	14.74	14.13	9.85	9.27	10.89	10.30	11.23	10.63	10.24	9.54	9.36	8.59	9.48	8.68
Median	29.86	28.71	14.91	13.91	15.93	14.72	15.89	14.72	10.43	9.46	10.31	9.49	9.03	8.12
Average	30.85	29.63	15.31	14.21	16.29	15.13	15.88	14.70	10.58	9.46	10.44	9.38	9.11	8.07
Count	1,048	1,047	983	982	897	895	723	721	579	579	366	365	294	296
Std Dev	7.96	8.14	4.84	4.86	4.46	4.52	2.70	2.87	2.08	2.24	1.42	1.64	1.38	1.62
5th Percentile	45.01	44.12	23.61	22.39	24.49	23.23	20.41	19.33	14.14	13.33	12.73	11.90	11.27	10.21
25th Percentile	34.91	33.91	18.37	17.20	18.91	17.68	17.50	16.47	11.84	10.78	11.33	10.44	10.09	9.25
50th Percentile	29.86	28.71	14.91	13.91	15.93	14.72	15.89	14.72	10.43	9.46	10.31	9.49	9.03	8.12
75th Percentile	26.19	24.48	11.66	10.51	12.98	11.90	14.13	12.92	9.20	7.87	9.53	8.43	8.17	7.13
95th Percentile	20.16	18.35	8.62	7.16	10.25	8.92	11.80	10.24	7.49	5.96	8.36	6.32	6.95	5.18

Gross Net	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years	Since Inception							
SaratogaRIM LCQ	1.58	1.51	0.87	0.82	1.13	1.06	1.33	1.26	1.06	0.98	0.93	0.85	0.88	0.80
Median	1.87	1.80	0.78	0.73	0.97	0.90	1.11	1.02	0.67	0.61	0.66	0.60	0.54	0.49
Average	1.85	1.78	0.78	0.73	0.97	0.90	1.09	1.02	0.67	0.60	0.66	0.59	0.55	0.48
Count	1,048	1,049	983	984	897	897	723	723	579	581	366	366	294	296
Std Dev	0.33	0.35	0.21	0.22	0.23	0.24	0.16	0.17	0.12	0.13	0.09	0.10	0.10	0.11
5th Percentile	2.35	2.31	1.12	1.08	1.36	1.30	1.32	1.26	0.85	0.81	0.80	0.74	0.73	0.67
25th Percentile	2.04	2.00	0.93	0.88	1.13	1.06	1.20	1.15	0.75	0.69	0.71	0.66	0.61	0.56
50th Percentile	1.87	1.80	0.78	0.73	0.97	0.90	1.11	1.02	0.67	0.61	0.66	0.60	0.54	0.49
75th Percentile	1.66	1.58	0.62	0.57	0.79	0.72	0.98	0.90	0.59	0.51	0.60	0.52	0.48	0.42
95th Percentile	1.29	1.22	0.44	0.40	0.60	0.54	0.81	0.72	0.47	0.40	0.51	0.42	0.40	0.30

Items with an asterisk (*) are presented as supplemental data from Morningstar & SaratogaRIM and are not required by the GIPS Standards. Results of Morningstar's calculations may vary slightly from SaratogaRIM's own reported statistics (Page 2) due to rounding. Peer group displays data reported to Morningstar by 10/13/2021. The disclosures on the following page are a part of this presentation.

Sector Weightings - GICS*

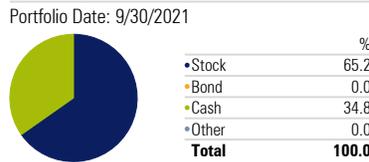
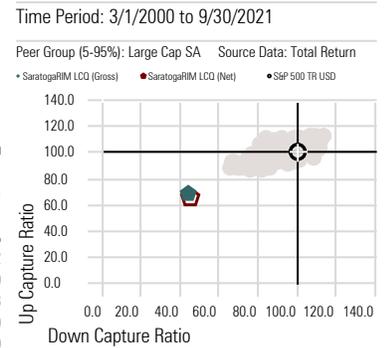
Portfolio Date: 9/30/2021	LCQ S&P 500	
Consumer Discretionary %	7.93	12.36
Consumer Staples %	12.28	5.77
Energy %	0.00	2.75
Financials %	6.45	11.39
Healthcare %	17.69	13.25
Industrials %	14.76	8.04
Information Technology %	28.15	27.63
Materials %	2.51	2.48
Communication Services %	10.23	11.29
Utilities %	0.00	2.46

Holding Fundamentals*

Dividend Yield	1.62
P/E Ratio (TTM)	22.32
P/CF Ratio (TTM)	19.65
P/B Ratio (TTM)	4.29
ROE % (TTM)	33.57
ROA % (TTM)	11.71
Net Margin %	17.74
Est. LT EPS Growth	9.43
Historical EPS Growth	4.75

Market Capitalization*

Average Market Cap (mil)	228,573.19
Market Cap Giant %	67.30
Market Cap Large %	25.94
Market Cap Mid %	6.77

Asset Allocation*

Market Capture Relative to Benchmark & Peer Group*


Items with an asterisk (*) are presented as supplemental data from Morningstar & SaratogaRIM and are not required by the GIPS Standards. Results of Morningstar's calculations may vary slightly from SaratogaRIM's own reported statistics (below) due to rounding. GICS Sector Weightings, Holding Fundamentals, and Market Capitalization statistics reflect the weightings of the stock portion of the portfolio.

Composite Performance Statistics

Year	Gross TWR	Net TWR	S&P 500 Total Return	Median TWR	Standard Deviation	3 Yr Ann Standard Dev		# of Portfolios in Composite	% Non-Fee Paying Accts	End of Period Composite Assets	% of Firm Assets	# of Firm Portfolios*	End of Period Total Firm Assets
						Quality Composite	S&P 500 Total Return						
2000 (2/29)	32.49	31.45	-2.45	n/a	n/a	-	-	48	0.0%	14,909,737.56	55.76	62	26,739,561.04
2001	-1.62	-2.56	-11.93	-1.65	3.58	-	-	64	0.0%	30,514,646.98	82.74	72	36,880,627.71
2002	-9.37	-10.17	-22.06	-11.06	3.01	-	-	89	0.0%	34,000,857.47	86.67	102	39,231,009.50
2003	18.24	17.18	28.68	16.69	2.44	-	-	96	0.0%	43,183,465.08	82.41	120	52,403,457.10
2004	1.58	0.66	10.88	-0.29	2.96	-	-	103	0.2%	47,974,118.35	82.67	129	58,032,372.36
2005	7.11	6.13	4.91	5.54	2.39	-	-	105	0.2%	50,770,162.66	82.71	130	61,384,012.72
2006	16.94	15.87	15.80	14.48	2.82	-	-	99	0.2%	56,390,733.74	76.99	127	73,239,570.68
2007	12.06	11.02	5.49	10.29	3.31	-	-	99	0.2%	61,759,766.07	77.97	130	79,206,822.92
2008	-11.91	-12.74	-37.00	-12.32	4.20	-	-	126	0.5%	63,833,081.56	78.86	162	80,940,276.85
2009	24.77	23.65	26.46	23.89	2.18	-	-	259	0.4%	149,451,162.21	81.46	300	183,475,713.20
2010	14.27	13.43	15.06	13.89	0.76	-	-	494	0.3%	308,291,988.80	72.80	544	423,498,666.41
2011	4.31	3.69	2.11	3.27	0.53	11.86	18.71	1,176	0.4%	675,883,971.31	89.07	1,306	758,793,592.13
2012	9.93	9.30	16.00	9.33	0.61	9.98	15.09	1,539	0.4%	952,886,545.56	91.19	1,689	1,044,972,076.70
2013	21.65	20.98	32.39	21.10	1.63	7.85	11.94	1,823	0.3%	1,260,548,713.94	89.81	2,033	1,403,561,332.53
2014	10.58	9.98	13.69	10.37	0.94	6.30	8.97	1,912	0.7%	1,338,763,052.59	82.81	2,171	1,616,759,381.68
2015	1.77	1.22	1.38	1.07	1.00	6.96	10.47	1,989	1.6%	1,268,091,067.90	77.45	2,293	1,637,229,813.16
2016	6.94	6.36	11.96	6.32	0.89	6.48	10.59	2,194	1.8%	1,330,011,476.70	74.02	2,564	1,796,710,408.33
2017	17.71	17.08	21.83	16.93	1.52	6.15	9.92	2,380	2.0%	1,481,531,427.12	70.26	2,881	2,108,684,512.10
2018	0.41	-0.13	-4.38	-0.28	0.48	6.54	10.80	2,479	2.3%	1,402,520,781.74	69.81	2,980	2,008,917,544.81
2019	18.03	17.40	31.49	17.62	2.08	7.39	11.93	2,583	2.5%	1,505,375,555.14	64.52	3,096	2,333,326,721.05
2020	11.05	10.46	18.40	10.73	0.95	9.93	18.53	2,428	2.8%	1,458,530,696.56	55.43	3,166	2,631,534,466.84
09/30/21	8.50	8.07	15.92	n/a	n/a	10.03	18.55	2,020	3.1%	1,410,831,979.52	50.08	3,110	2,817,246,258.92

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Disclosures: Valuations are computed and performance reported in U.S. dollars based on trade dates as of month-end, net-of-fees, while accounting for dividend reinvestment. The 3-year standard deviation (external dispersion) is based on net-of-fees returns. Net-of-fees returns are calculated net of actual management fees and transaction costs and gross of custodian fees and external consultant or advisory fees. Gross-of-fees returns are calculated gross of management, custodial and external consultant or advisory fees and net of transaction costs. Dispersion is calculated as the asset-weighted standard deviation of annual net-of-fees portfolio returns around the median portfolio return in the composite. Dispersion is based only on portfolios that were in the composite for the full annual period, and is only shown for the annual periods where the composite had more than 5 portfolios for the full year. Composite returns are calculated using asset-weighted Time Weighted Rate of Return ("TWR"), beginning market values, and external cash flows. Time-weighted return is a method of calculating period-by-period returns that reflects the change in value and negates the effects of external cash flows. Gross and Net TWRs are calculated based on the geometric linking of the monthly internal rate of return for portfolios present for the entire month. Individual portfolios are revalued monthly; portfolios also are revalued intra-month when large external cash flows occur in excess of 10% of the portfolio's fair value. Daily reconciliation is performed between the firm's records and the custodian and broker records through Advent to verify client assets. SaratogaRIM fee is normally 1% for the SaratogaRIM Large Cap Quality composite; may be negotiated, as warranted by special circumstances. Results of the SaratogaRIM Large Cap Quality composite do not reflect the results of any one portfolio in the composite.

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Benchmark Disclosures: Benchmarks are unmanaged and provided to represent the investment environment in existence during the time periods shown. The S&P 500® Total Return Index has been selected as the benchmark for comparison purposes. The S&P Total Return Index assumes that all dividends and distributions are reinvested. The index includes 500 leading companies and captures approximately 80% coverage of available market capitalization. Portfolios are managed according to their respective strategies which may differ significantly in terms of security holdings, industry weightings, and asset allocation from those of benchmarks. An index is not available for direct investment, and does not reflect any of the costs associated with buying and selling individual securities or any other fees, expenses, or charges. | The S&P 500 Index is a product of S&P Dow Jones Indices LLC ("SPDJ"), and has been licensed for use by SaratogaRIM. Standard & Poor's®, S&P®, and S&P 500® are registered trademarks of Standard & Poor's Financial Services LLC ("SPF"); Dow Jones® is a registered trademark of Dow Jones Trademark Holdings LLC ("Dow Jones"); and these trademarks have been licensed for use by SPDJ and sublicensed for certain purposes by SaratogaRIM. SaratogaRIM's products are not sponsored, endorsed, sold or promoted by SPDJ, Dow Jones, S&P, their respective affiliates, and none of such parties make any representation regarding the advisability of investing in such product(s) nor do they have any liability for any errors, omissions, or interruptions of the S&P 500 Index.

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Source: Morningstar Direct, Advent Axys, SaratogaRIM; 10/13/2021



SaratogaRIM Large Cap Quality Focus

Composite Statistics

Q3 2021

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 Saratoga, CA 95070
SaratogaRIM.com

SaratogaRIM Large Cap Quality Focus (LCQF) - Snapshot

Composite Name	SaratogaRIM Large Cap Quality Focus			
Inception Date	8/29/2014			
Firm Total Assets	\$ 2,817,246,000			
Composite Assets	\$ 1,046,011,000			
GIPS Compliance	Yes			

Firm Overview: Saratoga Research & Investment Management, founded in 1995, is an SEC Registered Investment Advisor specializing in the construction and management of equity portfolios composed of high caliber businesses utilizing an investment process built on common sense investment principles for individual and institutional investors.

Composite Overview: The SaratogaRIM Large Cap Quality Focus Composite invests strictly in long-only equity positions, including ETFs, with higher concentration, particularly in the top 10 positions; collectively, the top 10 positions make up at least 50% of the portfolio. This strategy will likely have a greater turnover ratio than other composites and typically will not hold more than 5% cash. The minimum requirement to establish a new account is \$100,000 (reduced from \$250,000, effective May 1, 2019). The minimum asset level is \$75,000 (reduced from \$225,000, effective May 1, 2019). Inception date: August 31, 2014. Creation date for GIPS: August 31, 2014.

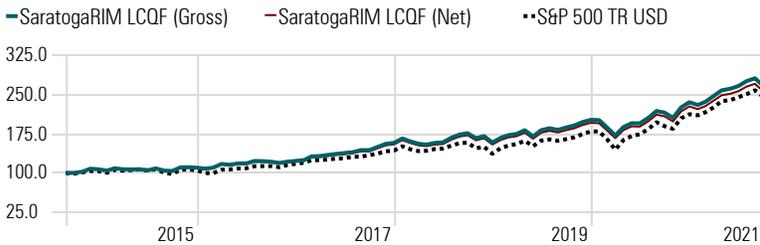
Investment Results

As of Date: 9/30//2021	1 Year	3 Years	5 Years	7 Years	Since Inception
SaratogaRIM LCQF (Gross)	24.05	14.92	17.11	15.11	14.92
SaratogaRIM LCQF (Net)	23.37	14.31	16.47	14.49	14.29
S&P 500 TR USD	30.00	15.99	16.90	14.01	13.61

Investment Growth Relative to Benchmark*

Time Period: 9/1/2014 to 9/30/2021

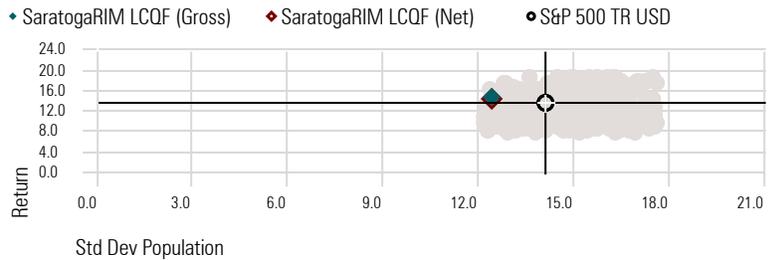
Source Data: Total Return



Standard Deviation vs. Annualized Rate of Return Relative to Benchmark & Peer Group*

Time Period: 9/1/2014 to 9/30/2021

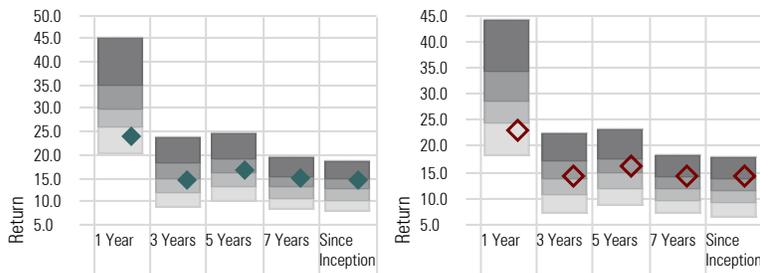
Peer Group (5-95%): Large Cap SA Source Data: Total Return



Investment Results Relative to Peer Group* As of Date: 9/30/2021

Peer Group (5-95%): Large Cap SA Source Data: Gross Return Peer Group (5-95%): Large Cap SA Source Data: Net Return

Legend: Top Quartile, 2nd Quartile, 3rd Quartile, Bottom Quartile



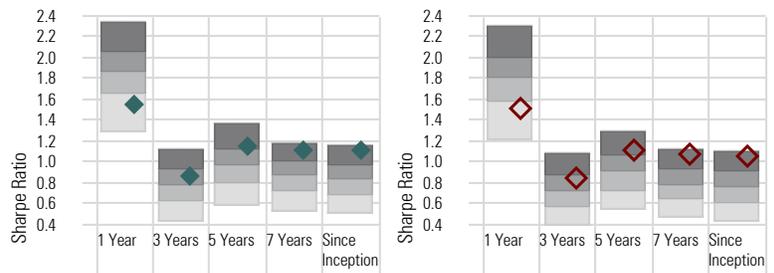
◆ SaratogaRIM LCQF (Gross) ◆ SaratogaRIM LCQF (Net)

Gross Net	1 Year	3 Years	5 Years	7 Years	Since Inception					
SaratogaRIM LCQF	24.05	23.37	14.92	14.31	17.11	16.47	15.11	14.49	14.92	14.29
Median	29.84	28.71	14.89	13.90	15.91	14.72	13.01	11.92	12.54	11.43
Average	30.85	29.65	15.32	14.22	16.29	15.14	13.25	12.12	12.78	11.66
Count	1,022	1,023	962	963	877	877	803	803	801	801
Std Dev	8.03	8.21	4.86	4.87	4.48	4.53	3.51	3.60	3.51	3.60
5th Percentile	45.06	44.22	23.66	22.39	24.54	23.31	19.41	18.39	18.82	17.81
25th Percentile	34.94	34.06	18.29	17.10	18.91	17.69	15.25	14.22	14.75	13.72
50th Percentile	29.84	28.71	14.89	13.90	15.91	14.72	13.01	11.92	12.54	11.43
75th Percentile	26.11	24.38	11.68	10.52	12.98	11.90	10.71	9.48	10.24	9.07
95th Percentile	20.16	18.35	8.62	7.20	10.23	8.92	8.38	7.09	7.94	6.63

Sharpe Ratio Relative to Peer Group* As of Date: 9/30/2021

Peer Group (5-95%): Large Cap SA Source Data: Gross Return Peer Group (5-95%): Large Cap SA Source Data: Net Return

Legend: Top Quartile, 2nd Quartile, 3rd Quartile, Bottom Quartile



◆ SaratogaRIM LCQF (Gross) ◆ SaratogaRIM LCQF (Net)

Gross Net	1 Year	3 Years	5 Years	7 Years	Since Inception				
SaratogaRIM LCQF	1.56	1.52	0.88	0.85	1.16	1.12	1.08	1.11	1.07
Median	1.87	1.81	0.78	0.73	0.96	0.90	0.87	0.79	0.84
Average	1.84	1.78	0.78	0.73	0.97	0.90	0.86	0.79	0.83
Count	1,022	1,023	962	963	877	877	803	803	801
Std Dev	0.33	0.35	0.21	0.22	0.23	0.24	0.20	0.21	0.20
5th Percentile	2.35	2.31	1.12	1.08	1.36	1.30	1.19	1.13	1.16
25th Percentile	2.04	2.00	0.92	0.88	1.13	1.06	1.00	0.94	0.97
50th Percentile	1.87	1.81	0.78	0.73	0.96	0.90	0.87	0.79	0.84
75th Percentile	1.66	1.58	0.62	0.57	0.79	0.72	0.72	0.64	0.69
95th Percentile	1.29	1.21	0.44	0.40	0.60	0.54	0.54	0.47	0.51

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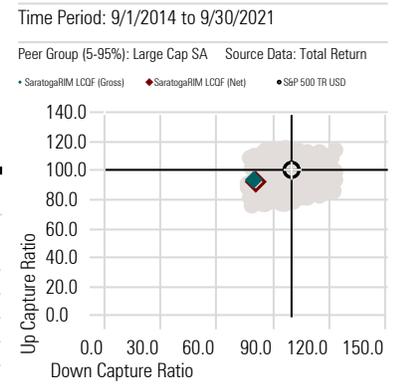
Sector Weightings - GICS*

Portfolio Date: 9/30/2021	LCQF S&P 500	
Consumer Discretionary %	7.23	12.36
Consumer Staples %	11.53	5.77
Energy %	0.00	2.75
Financials %	5.90	11.39
Healthcare %	18.72	13.25
Industrials %	17.72	8.04
Information Technology %	25.96	27.63
Materials %	2.64	2.48
Communication Services %	10.30	11.29
Utilities %	0.00	2.46

Holding Fundamentals*

Dividend Yield	1.65	Average Market Cap (mil)	220,482.47												
P/E Ratio (TTM)	22.64	Market Cap Giant %	64.40												
P/CF Ratio (TTM)	19.75	Market Cap Large %	27.71												
P/B Ratio (TTM)	4.27	Market Cap Mid %	7.89												
ROE % (TTM)	33.50	Asset Allocation*													
ROA % (TTM)	11.60	Portfolio Date: 9/30/2021													
Net Margin %	17.36														
Est. LT EPS Growth	9.38	<table border="1"> <thead> <tr> <th></th> <th>%</th> </tr> </thead> <tbody> <tr> <td>• Stock</td> <td>98.2</td> </tr> <tr> <td>• Bond</td> <td>0.0</td> </tr> <tr> <td>• Cash</td> <td>1.8</td> </tr> <tr> <td>• Other</td> <td>0.0</td> </tr> <tr> <td>Total</td> <td>100.0</td> </tr> </tbody> </table>			%	• Stock	98.2	• Bond	0.0	• Cash	1.8	• Other	0.0	Total	100.0
	%														
• Stock	98.2														
• Bond	0.0														
• Cash	1.8														
• Other	0.0														
Total	100.0														
Historical EPS Growth	4.49														

Market Capture Relative to Benchmark & Peer Group*



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Composite Performance Statistics

Year	Gross TWR	Net TWR	S&P 500 Total Return	Median TWR	Standard Deviation	3 Yr Ann Standard Dev		# of Portfolios in Composite	% Non-Fee Paying Accts	End of Period Composite Assets	% of Firm Assets	# of Firm Portfolios*	End of Period Total Firm Assets
						Focus Composite	S&P 500 Total Return						
2014 (8/31)	6.95	6.71	3.46	n/a	n/a	-	-	31	0.0%	59,408,640.33	3.67	2,171	1,616,759,381.68
2015	2.84	2.28	1.38	2.70	0.25	-	-	88	0.0%	122,809,323.37	7.50	2,293	1,637,229,813.16
2016	11.93	11.33	11.96	11.18	0.63	-	-	151	0.0%	198,406,977.89	11.04	2,564	1,796,710,408.33
2017	28.21	27.49	21.83	27.49	0.55	8.70	9.92	287	0.1%	362,440,319.53	17.19	2,881	2,108,684,512.10
2018	0.35	-0.20	-4.38	-0.41	0.58	10.30	10.80	303	0.3%	316,630,422.08	15.76	2,980	2,008,917,544.81
2019	27.67	26.98	31.49	27.10	0.62	11.41	11.93	403	0.3%	533,438,674.16	22.86	3,096	2,333,326,721.05
2020	16.71	16.08	18.40	16.13	1.01	15.84	18.53	626	0.6%	793,063,147.30	30.14	3,166	2,631,534,466.84
09/30/21	13.51	13.04	15.92	n/a	n/a	15.81	18.55	976	0.6%	1,046,010,937.80	37.13	3,110	2,817,246,258.92

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Disclosures: Valuations are computed and performance reported in U.S. dollars based on trade dates as of month-end, net-of-fees, while accounting for dividend reinvestment. The 3-year standard deviation (external dispersion) is based on net-of-fees returns. Net-of-fees returns are calculated net of actual management fees and transaction costs and gross of custodian fees and external consultant or advisory fees. Gross-of-fees returns are calculated gross of management, custodial and external consultant or advisory fees and net of transaction costs. Dispersion is calculated as the asset-weighted standard deviation of annual net-of-fees portfolio returns around the median portfolio return in the composite. Dispersion is based only on portfolios that were in the composite for the full annual period, and is only shown for the annual periods where the composite had more than 5 portfolios for the full year. Composite returns are calculated using asset-weighted Time Weighted Rate of Return ("TWR"), beginning market values, and external cash flows. Time-weighted return is a method of calculating period-by-period returns that reflects the change in value and negates the effects of external cash flows. Gross and Net TWRs are calculated based on the geometric linking of the monthly internal rate of return for portfolios present for the entire month. Individual portfolios are revalued monthly; portfolios also are revalued intra-month when large external cash flows occur in excess of 10% of the portfolio's fair value. Daily reconciliation is performed between the firm's records and the custodian and broker records through Advent to verify client assets. SaratogaRIM fee is normally 1.2% for the SaratogaRIM Large Cap Quality Focus composite; may be negotiated, as warranted by special circumstances. Results of the SaratogaRIM Large Cap Quality Focus composite do not reflect the results of any one portfolio in the composite.

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See additional important disclosures and composite-specific information within the GIPS Composite Reports for SaratogaRIM Large Cap Quality (pages 12-13) and Large Cap Quality Focus (pages 14-15). As additional peer group comparison data for the relevant period becomes available through Morningstar, statistics within the GIPS Composite Reports are updated and subsequently replaced within the version of this quarterly report that is published to SaratogaRIM.com. The GIPS Composite Report generation date can be found within the footer of each GIPS Composite Report page. The original Quarterly Report publish date is located on the upper right hand corner of the Quarterly Report cover page and the main report page footers.

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Valuations are computed and performance reported in U.S. dollars based on trade dates as of month-end, net-of-fees, while accounting for dividend reinvestment. The 3-year standard deviation (external dispersion) is based on net-of-fees returns. Gross-of-fees returns are cal-

culated gross of any management, custodial, external consultant or advisory fee but net of transaction costs. Application of management fees reduces gross performance. Net-of-fees returns are calculated net of actual management fees but still gross of any custodial, external consultant or advisory fees. Management fees vary by client type; composite returns presented on a net basis should not be interpreted as any one client's net returns. Composite returns are calculated using asset-weighted TWR, beginning market values, and external cash flows. Gross and Net TWRs are calculated based on the geometric linking of the monthly internal rate of return for portfolios present for the entire month. Individual portfolios are revalued monthly; portfolios also are revalued intra-month when large external cash flows occur in excess of 10% of the portfolio's fair value. Dispersion is calculated as the asset-weighted standard deviation of annual net-of-fees portfolio returns around the median portfolio return in the composite. Dispersion is based only on portfolios that were in the composite for the full annual period, and is only shown for the annual periods where the composite had more than 5 portfolios for the full year.

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The S&P 500 Total Return is the total return version of the S&P 500 Index, which has been widely regarded as the best single gauge of large-cap U.S. equities since 1957. The index includes 500 leading companies and captures approximately 80% coverage of available market capitalization. (Note: A total return index assumes that all dividends and distributions are reinvested.) The S&P 500 Index is a product of S&P Dow Jones Indices LLC ("SPDJI"), and has been licensed for use by SaratogaRIM. Standard & Poor's[®], S&P[®] and S&P 500[®] are registered trademarks of Standard & Poor's Financial Services LLC ("S&P"); Dow Jones[®] is a registered trademark of Dow Jones Trademark Holdings LLC ("Dow Jones"); and these trademarks have been licensed for use by SPDJI and sublicensed for certain purposes by SaratogaRIM. SaratogaRIM's products are not sponsored, endorsed, sold or promoted by SPDJI, Dow Jones, S&P, their respective affiliates, and none of such parties make any representation regarding the advisability of investing in such product(s) nor do they have any liability for any errors, omissions, or interruptions of the S&P 500 Index.

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